#### APAC2022 Int'l Coaching Conference

December 9-10, 2022

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# 10 INSIGHTS and 10 TIPS TO COACH AT YOUR VERY BEST, HARVESTED OVER 10,000 COACHING SESSIONS 10个让你的教练会谈最佳发挥的洞察

Jean-Francois Cousin, MCC

December 10, 2022



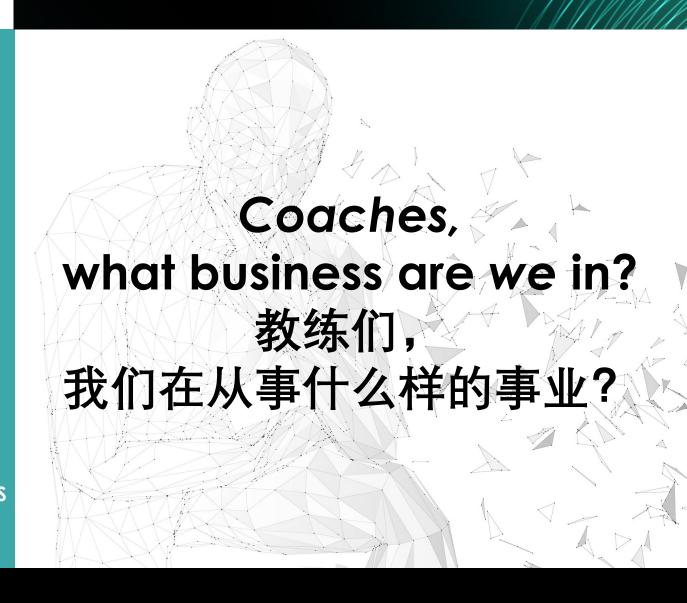


# 10 INSIGHTS TO COACH AT YOUR VERY BEST

HARVESTED OVER

10,000 COACHING SESSIONS

By Jean-Francois Cousin, MCC







**INSIGHT** 

#1

#### COACHING IS AN ACT OF UNCONDITIONAL 带着无条件的爱 LOVE

Choose to love your client's inner greatness... and it will emerge!

In other words, when you expect the best from your clients, they bring it on

洞察

教练 是一种 的举措

当你选择去爱 你的客户内在的伟大... 那么它就会显露出来!

也就是说,当你对你的客户 报以最高期望, 那么他们就会活出那份期望







# 10 INSIGHTS TO COACH AT YOUR VERY BEST

HARVESTED OVER

10,000 COACHING HOURS

By Jean-Francois Cousin, MCC

# Coaches, How do you feel in the first second you meet your client for a session? 教练们, 在你和你的客户见面的一次教练会谈的第一秒,你感觉如何?

66

#### "BEING DEEPLY LOVED BY SOMEONE GIVES YOU STRENGTH, WHILE LOVING SOMEONE DEEPLY GIVES YOU COURAGE."

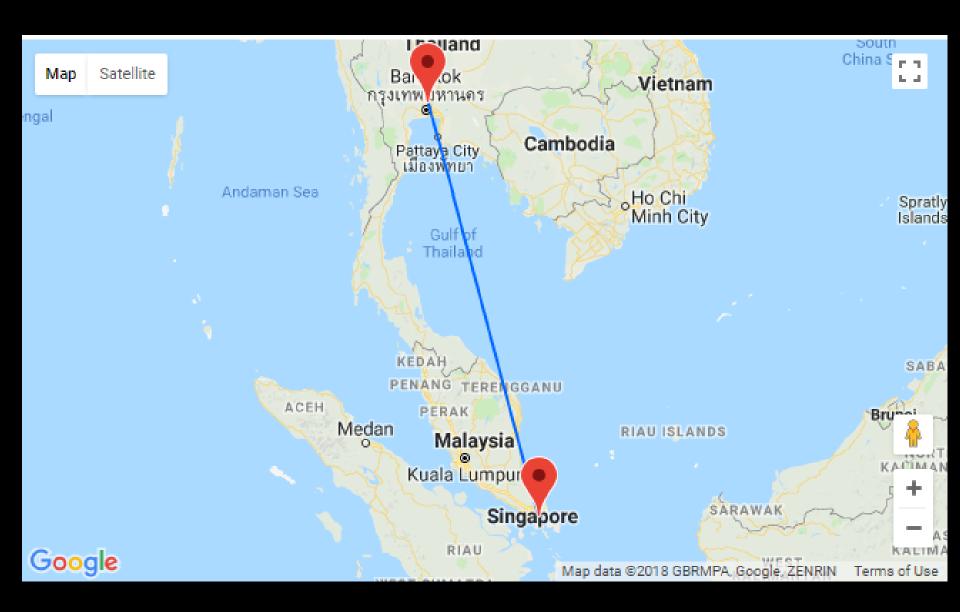
LAO TZU

被一个人深深疼爱会给你力量,而深深地爱着一个人则会给你勇气 ——老子















**INSIGHT** #2

#### THE DEFINITION OF COACHING...

by the International Coach Federation is just SPOT ON!

"Coaching is partnering with clients in a thoughtprovoking and creative process that inspires them to maximize their personal and professional potential"

洞察

#2

#### 教练 的定义

由国际教练联合会(ICF) 所界定的,实在一语中的!

"教练是一个和客户搭档合 作,进行不断激发思考和创 造力的过程。这个过程将不 断鼓舞客户去最大化他们的 个人和职业潜能"



https://coachfederation.org/about https://coachfederation.org/about







# INSIGHT #3

#### BE AUTHENTIC, HUMBLE AND VULNERABLE

That gives permission to your clients to be the same, and then great coaching work can start!

洞察 **#3** 

当真实的、 谦逊的、 袒露脆弱的自己

这样的你,亦允许了你的客户 同样去呈现一个真实、谦逊和 敢于袒露脆弱的自己。 然后优质的教练约谈便就此开启!







# INSIGHT A

#### GO DEEPER, SOONER

Be prompt to explore in depth what's behind the issue a client brings to the session

#### 洞察 **#4**

## 更深入 更快捷

及时地深挖 隐藏在客户 带到会谈上的议题 背后的根本







**INSIGHT** 

#5

#### **DANCE WITH YOUR CLIENT**

Invite your client to partner with you in co-creating the next steps of the session

Ask them, "What's the best next question for us to ponder?"

洞察

#5

#### 与客户共舞

邀请你的客户和你一起搭档, 共创会谈中接下来的舞步

询问他们: "什么会是下一个 最能推动我们思考的提问呢?"









# INSIGHT #6

## SILENCE IS GOLDEN

Let the silence do the heavy work.

Let your eyes ask the questions – they will not 'pollute' your client's thinking with extraneous words

#### 

#### 沉默是金

让沉默来完成那繁重的任务

让你的眼眸来提问-*他们避免了* 用外化的语言来"污染" 你的客户的思考





#### **EXECUTIVE COACHING IN ASIA & THE MIDDLE EAST**

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Cross Cultural Coach in Thailand 在表国的赔文化数统

在泰国的跨文化教练 Pross Cultural Coach for expatriates and Thais

Workshop and training on multicultural challenges in Thailand



"In Thailand, people don't care how much you know until they know how much you care".

Khun Patara Yongvanich, SAP Managing Director

Cross cultural coaching in Thailand is a highly effective way for expatriates and Thais to work most effectively together... and enjoy diversity. As a professional certified coach based in Thailand since 1998, I help foreign and Thai managers, individually and in teams, to bridge the cultural gap.

In 'Amazing Thailand', the workplace is often quite a maze for foreigners. Thais and expatriates have different values and expectations at work. Just ask Thais and foreign managers about the importance of several managerial and inter-personal skills... and you will see significant gaps between perceptions:





DME - COACHING - SPEAKING BOOK TEAM - CONTACT - REFERENCES BLOG



#### UNLEASHING THE GREATEST STORY THERE MAY BE: YOURS...

We partner with Leaders and Teams to unleash more of their greatness and inspire their world.

彰显可能具有的卓越故事: 你的...

我们的使命 MISSION 我们和领导者们以及团队一同协作来释放更多他们的卓越并且激励这他们的新世界

- w。我们和我们的客户一同协作来释放他们个人以及领导力层面的卓越潜能。我们<sub>tategy</sub> 通过运用被验证的能交付成果的战略,在个人和职业层面,来实现潜能的释放。
- 伴随着我们客户由内而外的人生蜕变之旅。他们同样提高了他们的心态和觉知, 并且克服了没有必要的劳碌和繁琐。然后他们将沉浸在一个真实的,富有使命 且达到平衡的蜕变后的状态中。
- we 我们目前服务于出色的亚洲地区的主席。CEO,分区会长,区域经理们。期间 explorers 我们本着没有偏见的视角既扮演着他们个人和领导力层面的卓越潜能的开发者, 又充当着他们挑战性思考的搭档。

Greatness Leadership Coaching coaches the 'whole' of the Client, with the support of a complete team of experienced profe就领导力教练教练到的是客户的方方面面,从支持到客户带领一个专业的经验丰富的团队到可持续的团队成果。



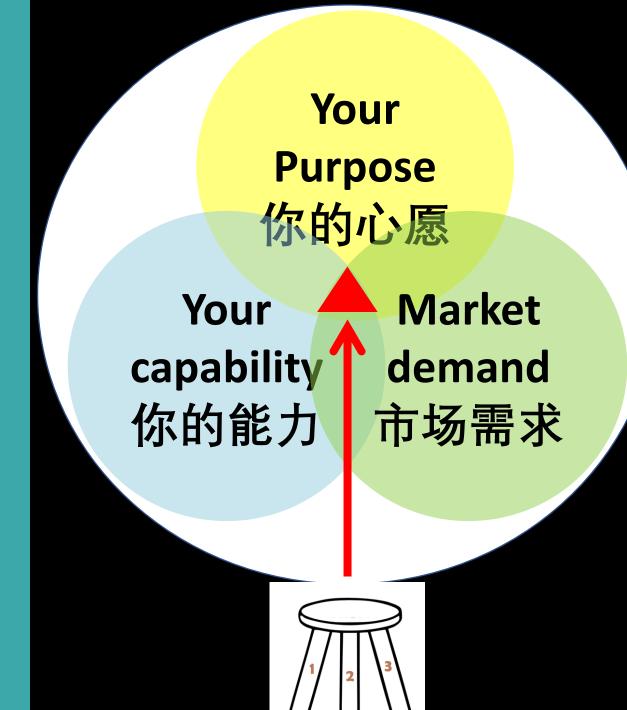
INSIGHT T

Choose max. 3 coaching areas which make 'your heart sing'

洞察

#7

选择3个真正触动你内心的教练领域







INSIGHT洞察

# #8 MAKE YOUR CLIENT YOUR

TEACHER 让你的客户

成为你的老师 Just be a curious and demanding 'student'! 做一个好奇要学的学生!

Great coaching unfolds when the coach invites the client to 'teach' the solution to the problem being explored当教练邀请客户传授会谈中讨论的问题的答案时,优质的教练会谈自然就展开了

<u>Deeper dive in this podcast:</u> http://wheregeniusgrows.libsy n.com/66-magda-mook-jean-







**INSIGHT** #9

YOUR PRESENCE **AND YOUR INTENTION MATTER A LOT MORE THAN YOUR QUESTIONS**  #9

你的同在感 和出发点|意图 比你的提问 更重要得多

As long as your intention is 只要你的出发点是来协助 to help and stretch your client, s/he will do great work!

以及舒张拓展你的客户, 你的客户就会成就卓越!







Become ICF-Certified...

洞察 **#10** 成为ICF认证的...



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#### **ACCOMMODATION**

#### VILLAS

Lagoon Beach Villa

Ocean Beach Villa

Lagoon Beach Villa with Pool

Ocean Beach Villa with Pool

Lagoon Water Villa

Ocean Water Villa

Ocean Water Villa with Pool

Laamu Water Villa

Laamu Water Villa with Pool

Family Villa with Pool

MULTIPLE ROOM VILLAS







#### **INSIGHTS** TO COACH AT **YOUR VERY BEST** 10个让你的教练 会谈最佳发挥的 洞察

Insight #1 - Coaching is an act of unconditional love 洞察#1 -教练是一种带着无条件的爱的举措

Insight #2 - Coaching is anchored in Partnership (ICF definition)

洞察#2 - 教练立足于伙伴合作的关系 (ICF的定义)

Insight #3 - Be authentic, humble and vulnerable 洞察#3 - 呈现一个真实的、谦逊的、敢于袒露脆弱的自己

Insight #4 - Go deeper sooner 洞察#4 - 更深入、更快捷

Insight #5 - Dance with your Client 洞察#5 - 与客户共舞

Insight #6 - Silence is golden 洞察#6 - 沉默是金

Insight #7 - Step back enough 洞察#7 足够地退而持守

Insight #8 - Make your Client your teacher...

洞察#8-让你的客户成为你的老师

Insight #9 - Your presence & intention matter more than your questions 洞察#9 - 你的同在感和出发点比你的提问更重要

Insight # 10 - The less you 'work' in a session, the more you Client does, an that's what matters...

洞察#10-你在教练会谈中"蛮干"越少,你的客户就做功越多,而这是非常重要的





# TIPS TO COACH AT YOUR **VERY**

HARVECE OVER
10,000 COACHING HOURS

By Jean-Francois Cousin, MCC

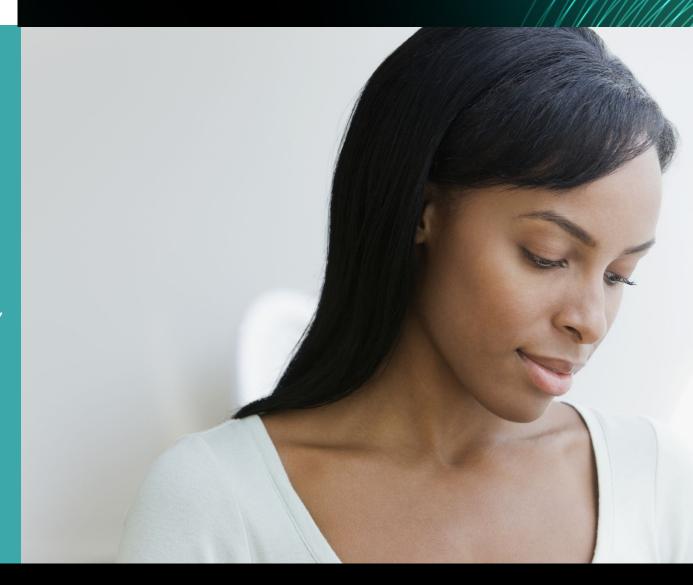






# HELP YOUR CLIENTS BE FULLY PRESENT

At the beginning of a session, offer them a chance to relax and clear their mind so that they can concentrate on the work





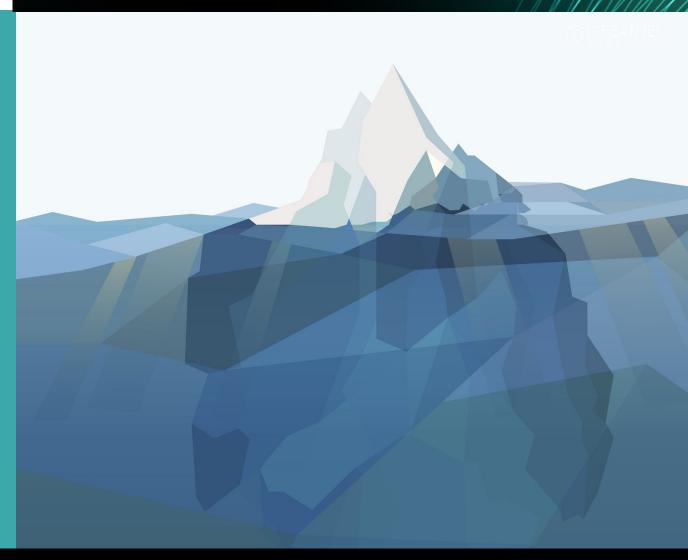


## 'CONTRACT' IN DEPTH

What clients wish to explore at the beginning of a sessionis usually the tip of the iceberg

Dig deeper and ask them 'how is this important to you?' or 'what could this be about, at a deeper level?'

That helps ensure that your contracting yields a workable objective of real value to your client!







DON'T WORRY IF
YOU DON'T FULLY
UNDERSTAND
YOUR CLIENT,
NOBODY DOES

And you never will anyway! ©

Co-creating value with and for your client is your only responsibility







#### MAKE SURE YOU ARE NEVER IN THE WAY OF YOUR CLIENT'S THINKING

Remember the ICF's stance always:

"Coaches honor others as creative, resourceful, and whole."





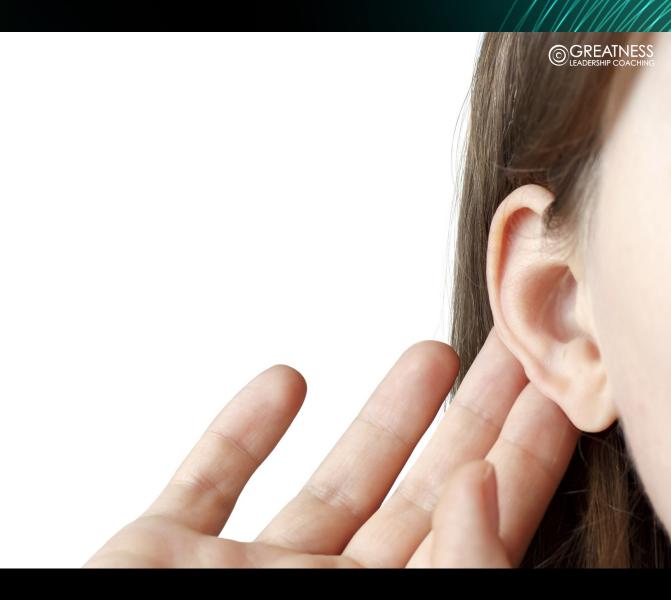


# LET SILENCE DO THE HEAVY WORK FOR YOU!

The more you talk, the bigger the risk that you pollute the thinking of your Client.

"Young" coaches tend to speak 10-times too much.

Let go of your insecurities so that you can then listen holistically







# LET THE CONVERSATION INSPIRE YOUR NEXT QUESTION 'ORGANICALLY'

Don't work out your questions, just give them time to surface to your mind.

Trust your intuition!







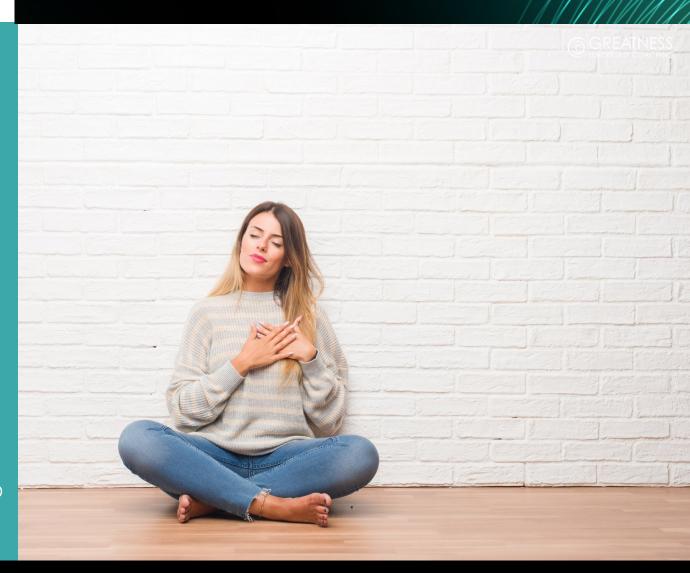
#### **BE HUMBLE**

Say "I don't know" when you don't know

Say "I am lost" when you are lost

Say "I don't know which question to ask next" when you don't.

Don't worry when your questions don't work, laugh about them with your client © and then ask them "what's a better question to ask you?"







## DO A MID-WAY CHECK

Half-way along your session, ask your client:

- "where s/he is vis-à-vis his/her objective",
- "what s/he has learnt so far", and,
- "what will be the best use of the time remaining"

If the client hasn't found value in the first-half, isn't it good to know and timely to re-contract for a great second-half? ©







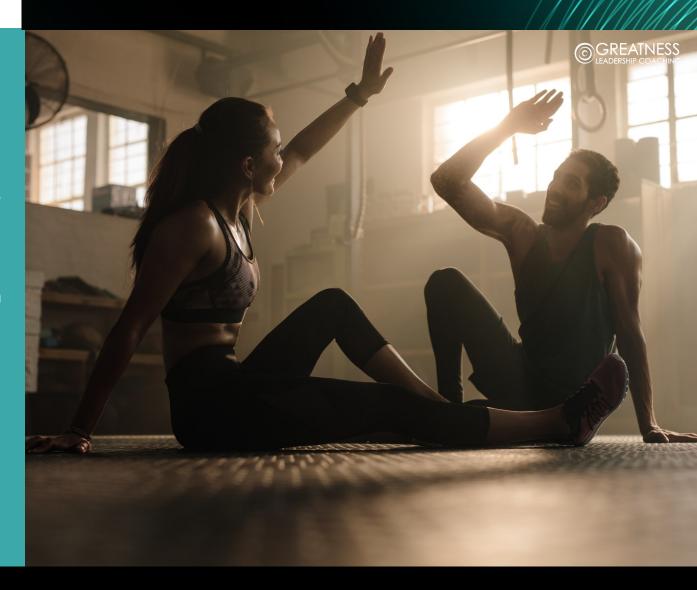
## CONCLUDE ON A HIGH

For example, ask you client:

- "what value s/he got from the session",
- "what s/he has learnt at a deeper level – especially about her/himself",
- "how you could serve her/him better next time",

And let him/her know:

- "what you learnt from her/him", and finally,
- "how s/her inspired you"



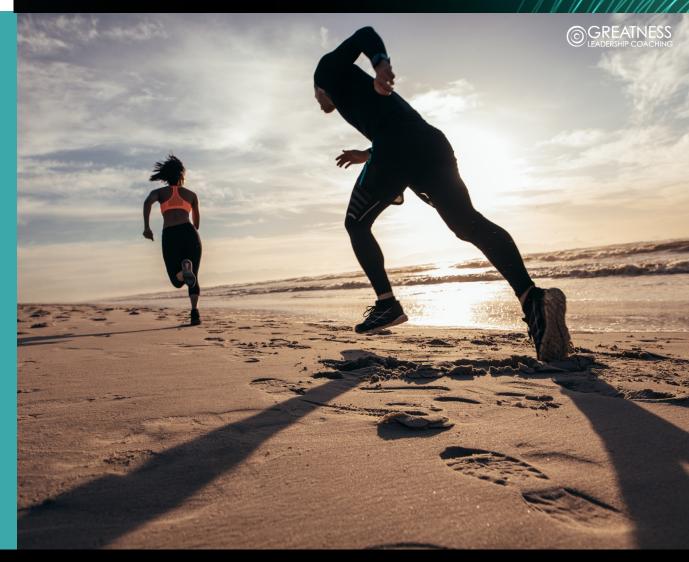




#### GOOD COACHING RAISES YOUR ENERGY

If you are tired after a coaching session, it probably means that something is not optimal yet in the way you and your client work together.

Discuss this with your mentor or your supervisor.







# TIPS TO COACH AT **YOUR VERY BEST** 10个让你的教练 会谈发挥到极致 的洞察

Tip #1 - Help your Client be fully present

诀窍#1 - 支持到你的客户使其-完全地临在当下|与自己同在

Tip #2 - 'Contract' in depth 诀窍#2 - 建立有深度的合约

Tip #3 - Don't worry if you don't fully understand your Client, nobody does

诀窍#3-如果你并不完全理解你的客户,不必担心。 没人能够做得到。

Tip #4 - Make sure you are never in the way of your Client's thinking 诀窍#4 - 确保你千万别没有阻碍到你的客户的思考

Tip #5 - Let silence do the heavy work for you!

诀窍#5 - 让沉默帮你来完成繁重的任务!

Tip #6 - Let the conversation inspire your next question 'naturally' 诀窍#6 - 让你们的对话自然地引发下一个提问

Tip #7 - Be humble 诀窍#7 - 保持谦怀

Tip #8 - Do a mid-way check 诀窍#8 - 做一个中途的检核确认

Tip #9 - Conclude on a high 诀窍#9 - 高质量收尾

Tip # 10 - Good coaching raises your energy 诀窍# 10 - 一场优质的教练会谈会给你提升能量





"Twenty years from now you will be more disappointed by the things you didn't do than by the ones you did.

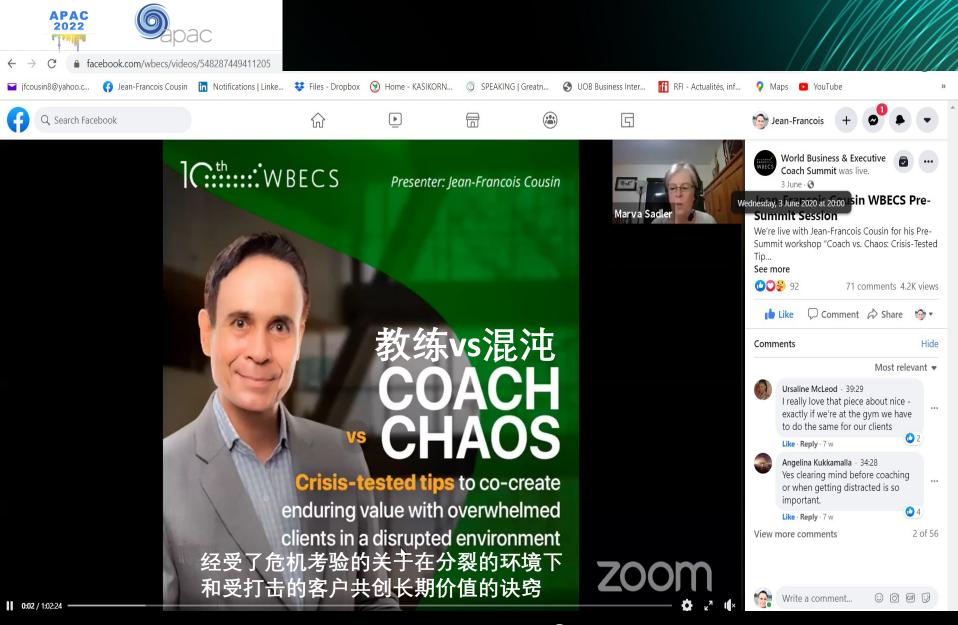
So throw off the bowlines. Sail away from the safe harbor. Catch the trade winds in your sails.





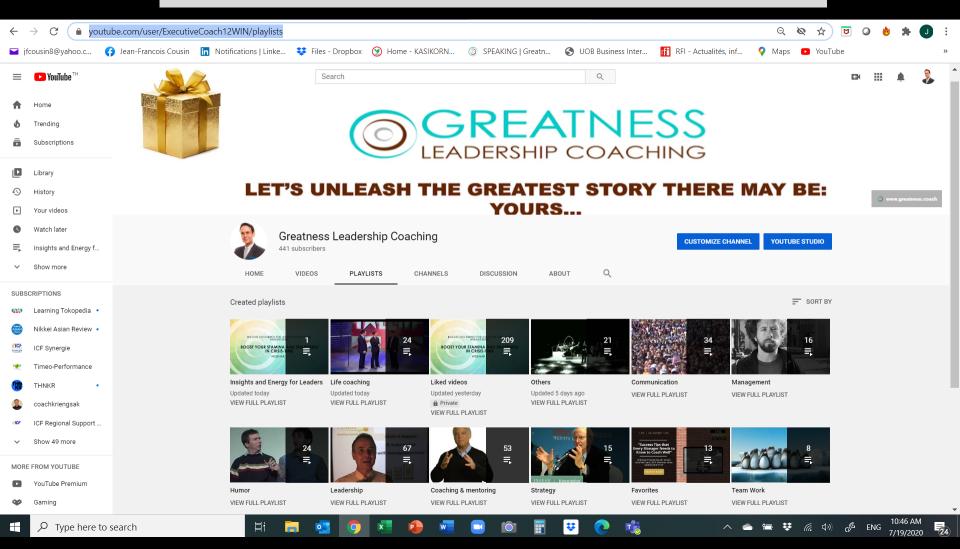






Click on the photo to watch the talk ⑤ 点击图片来观看我的讲座

# Visit my YouTube channel for videos on coaching and leadership 请访问我的油管频道,获取关于教练和领导力的视频



# "The way to do is to be."

Lao Tzu





领英 Jean-Francois Cousin

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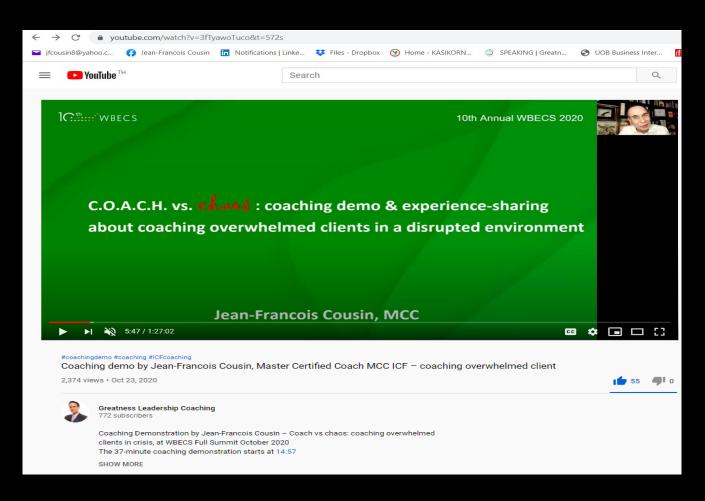
脸书 Greatness Leadership Coaching



推特 @JF\_Cousin

Email邮箱: jfc@1-2-win.ne

# Watch a coaching session with a highly stressed manager, 37 minutes, here (Start @14:57)



### **Forbes**





Jean-Francois Cousin Forbes Councils Member
Forbes Coaches Council COUNCIL POST | Membership (fee-based)
Leadership

Jean-Francois Cousin, Global Executive Coach, Speaker and Author; Chairman of the ICF Global Board in 2019; www.greatness.coach.



Today's troubled and uncertain times call for us to profoundly reinvent the ways we are, the ways we grow and the ways we relate with others. This will then enable humanity to shift from striving to thriving. Leaders and coaches will play a key role... *if* they reinvent their practice in the first place! Read more <u>here</u>

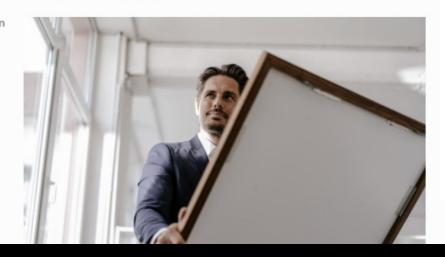
### **Forbes**

## Thrive Again By Reinventing Your Leadership With Your Inner Artist



Jean-Francois Cousin Forbes Councils Member
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Leadership

Jean-Francois Cousin, Global Executive Coach, Speaker and Author; Chairman of the ICF Global Board in 2019; www.greatness.coach.



In "Thrive Again By **Reinventing Your** Leadership With Your Inner Artist", I lay out why "reimagining our leadership with our current patterns of being and thinking won't usher in a better future", why "we need artists' freedom of mind to transcend our current patterns while reinventing our leadership", and I offer "five practices to awaken your Inner Artist".

### 福布斯 Forbes

- · Read my article for
- this week about how to "Catalyze your team's collective intelligence, with five practices for crisis time"
- It answers the question, "how will you find the best way forward for your business in our crisis-prone, volatile, uncertain, complex and ambiguous world... when no leader is smart enough anymore to do it alone?"
- I hope you enjoy it ☺
- 请阅读本周刊登在福布斯上的我的文章《在危机时刻, 用五项练习来催生你的团队的集体智慧》
- 这篇文章将回答以下这个问题"在这个易受危机、动荡、不可预测、复杂、混沌的世界上,当没有一个领导者足够聪明到独当一面的时候,你将如何找到推动你的企业的最佳途径?"
- 愿你喜欢这篇文章♡

**Forbes** 

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### Catalyze Your Team's Collective Intelligence With Five Practices For Crisis Time



Jean-Francois Cousin Forbes Councils Member Forbes Coaches Council

Leadership

Jean-Francois Cousin, Global Executive Coach, Speaker and Author; Chairman of the ICF Global Board in 2019; www.greatness.coach.



GETTY

# What is the ONE change you can make today, to UNLEASH more of your SUCCESS?

今天你可以做出什么样的一个改变来彰显出你更多的成就

Jean-Francois Cousin ——姐夫JF





